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Abstract	Legislation is a form of governance that directs attention and prescribes action. Within the domain of nanoscience, the US 21st Century Nanotechnology Research and Development Act contains mandates not only for rapid development for economic competitiveness but also for responsible implementation, which is required to take place by integrating societal considerations into research and development. This chapter investigates whether these two mandates tend more to coexist or compete with one another, both in the purview of nanoscience policy and in the venue of nanoscience practice. This chapter first reviews macrolevel analysis of the directives contained in the legislation. It then examines, drawing on an empirical case study, how these directives manifest at the microlevel of a nanoscience research and development laboratory.			
Key words (separated by '-')				

Chapter 22

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Legislating the Laboratory? Promotion and Precaution in a Nanomaterials Company

Robin Phelps and Erik Fisher

Abstract

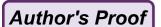
Legislation is a form of governance that directs attention and prescribes action. Within the domain of 6 nanoscience, the US 21st Century Nanotechnology Research and Development Act contains mandates 7 not only for rapid development for economic competitiveness but also for responsible implementation, 8 which is required to take place by integrating societal considerations into research and development. This 9 chapter investigates whether these two mandates tend more to coexist or compete with one another, 10 both in the purview of nanoscience policy and in the venue of nanoscience practice. This chapter first 11 reviews macrolevel analysis of the directives contained in the legislation. It then examines, drawing on an 12 empirical case study, how these directives manifest at the microlevel of a nanoscience research and devel-13 opment laboratory. 14

Key words: Innovation, Integration, Nanotechnology, Precaution, Promotion, Responsible

1. Introduction

On December 3, 2003 the 21st Century Nanotechnology 17 Research and Development Act (NRDA) was signed into law (1). 18 This legislation established the National Nanotechnology 19 Initiative (NNI) as the National Nanotechnology Program (NNP) 20 and authorized multivear federal funding for nanotechnology 21 research and development. Since then, more than US\$6.5 billion 22 of federal funding has been authorized over the 4-year period, 23 from fiscal year (FY) 2005 to FY 2009, that the legislation has 24 been in effect. 25

The genesis of the NNP was a series of informal meetings in 26 1996 of the federal agencies involved in nanotechnology research. 27 In 1998, this informal group became a formal Interagency 28 Working Group (IWG). Over the next year, the IWG issued 29



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three reports: Nanostructure Science and Technology (August 1999), Nanotechnology Research Directions (February 2000), and National Nanotechnology Initiative (July 2000). Combined, these reports provided a blueprint for the strategic intent of US investment in nanotechnology research and development. One foundational footing of the blueprint was rapid technological development and accelerated market deployment intended to keep the USA competitive in the international arena for economic and other gains projected to be realized from nanotechnology products. Another foundational footing was responsible implementation intended to proactively and adequately address public concern. Eventually, both of these foundations became incorporated into the US nanotechnology legislation. Since the policy foundations of "rapid" and "responsible" nanotechnology research and development appear, at least on the surface, to be contradictory (2), it remains unclear and uncertain whether tensions between the two foundational footings play themselves out in actual research and development contexts. In short, do they coexist, and perhaps even mutually reinforce one another? Or do they remain irreconcilable, competing for focus and attention?

This chapter examines how these two policy foundations manifest themselves in a US nanotechnology research and development laboratory. First, an overview of the tensions as defined in the various Program Activities of the Act provides context for the case study. We then provide a brief review of issues and concerns that have been stated and documented in preparation for the Act's reauthorization. This is followed by a description of the case study including the overarching research project it is situated in, the methodology and methods employed, the initial findings based on a limited analysis, and a discussion of those findings.

60 2. Discussion

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- 62 Nanotechnology
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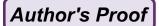
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66 67 The 21st Century Nanotechnology Research and Development Act (NRDA) defines eleven Program Activities which serve as guideposts for intent and implementation. A reproduction of Section 2(b) of the Act, listing the eleven Program Activities, is contained in Appendix 1. These Program Activities logically cluster into three groups, which we label here as technical, promotional, and precautionary.

Seven of the Program Activities pertain to the technical objectives of nanotechnology research. These consist of the methods and resources for the cultivation of nanotechnology as an interdisciplinary science. Though some have expressed skepticism about the interdisciplinary nature of nanotechnology research and development, case studies of biomedical nanotech-

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nology research settings provide a measure of confirmation of 74 such an interdisciplinarity (3–5). 75

The four remaining Program Activities address two areas that 76 policy makers deemed crucial to the public business of nanotech-77 nology: promotion of the economic outcomes and precaution 78 regarding the societal dimensions. 79

Three Program Activities focus nanotechnology research and devel-2.1.1. Economic-Promotion 80 Considerations opment efforts on economic considerations that promote meeting 81 global competitiveness and extensive projected opportunities for 82 nanotechnology applications. These promotional considerations 83 include "ensuring...global leadership," "advancing...productivity 84 and industrial competitiveness," and "accelerating" nanotechnol-85 ogy deployment. These Activities represent a key policy objective 86 behind the NNP: US domination in this new competitive global 87 market. The economic prospect for nanotechnology is projected to 88 be substantial. Lux Research, an international market research firm, 89 projected that between 2006 and 2014 global revenues from nan-90 otechnology-enabled products will grow from \$50 billion to \$2.6 91 trillion and will comprise 15% of projected global manufacturing 92 output (6). Notably, nearly every industrialized and developing 93 country has initiated national research programs in nanotechnology 94 to capture a share of the projected economic and societal benefits. 95

Global competition for the prospective nanotechnology mar-96 ket had reportedly grown over the 5-year period before the 97 NRDA's passage. Mihail Roco, chair of the National Science and 98 Technology Council's Subcommittee on Nanoscale Science, 99 Engineering, and Technology reported that at least 30 countries 100 had created national nanotechnology programs and that interna-101 tional nanotechnology funding increased multiple times for a 102 global investment of approximately US3 billion (7, 8). 103

The NRDA specifically requires "accelerating the deployment 104 and application of nanotechnology research and development in 105 the private sector, including startup companies." This language 106 seeks to position nanotechnology deployment on a well-established 107 research-to-technology commercialization path within the US 108 innovation system - a system consisting of academic and federal 109 lab research, startup companies, venture capital firms, and other 110 entrepreneurial supporting infrastructure. 111

Combined, these promotional activities drive a policy focused 112 on rapid development not only to keep pace with international 113 competition but also to capture the benefits as well as the pervasive impacts of nanotechnology, which have been deemed "crucial" for the country's future economic health (9). 116

2.1.2. Societal-Precaution Considerations The single remaining Program Activity contained in the NRDA 117 stands by itself as much for its content as for its intent. Program 118 Activity (10) requires "ensuring that ethical, legal, environmental, 119

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and other appropriate societal concerns... are considered during the development of nanotechnology." While this requirement for responsible implementation can be seen as a counterpressure to that of rapid implementation, it is also possible to regard it as a notable recognition of the importance of social trust of institutions for commercial success.

The impetus for this legislative directive came from a number of concerns surrounding nanotechnology that had been expressed in public and political discourses prior to the legislation. Policy makers appeared eager to separate concerns they could regard as credible and convincing from others that could be regarded as too speculative or fictional. One prominent critical theme during this time cited potential harm from exposure to nanotechnology particles, suggesting its potential as the "next asbestos" (10). Additional concerns encompassed other potential health, safety, and environmental risks, and they extended to broad ethical and political questions, including the role of democratic governance in nanotechnology.

Citing a severe lack of governmental monitoring and regulation of nanotechnology, the nongovernmental organization ETC Group (11) called for a global, mandatory moratorium on nanotechnology research and product development to allow time for a closer examination of the potential negative impacts on environmental, health, and safety. The report criticized the "substantial equivalence" regulatory approach being implemented at the time for nanoscale materials, a policy that had been used previously to show the safety of genetically modified organisms (GMOs) without doing full toxicological analysis of GM crops. As applied to nanotechnology, substantial equivalence presumes that novel nanoparticles are similar enough to their larger-scale particles that they do not warrant new toxicology studies. One of the distinctive features of nanomaterials is that they have properties that are different from those of the analogous bulk material; substantial equivalence fails to take this feature into account. The suggested moratorium would remain in effect until scientific communities could come together to develop and adopt monitoring mechanisms and reporting procedures in a "precautionary principle" approach to regulatory governance.

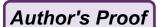
Understanding societal implications and addressing societal concerns about nanotechnology was also a prominent topic within the US government prior to the legislation enactment. It was a frequent topic of discourse among the Government agencies involved directly or indirectly in nanotechnology. Also, the National Science Foundation (NSF) held a national conference in 2000 and issued a subsequent report in 2001 on the topic of societal implications of nanotechnology. More than 50 distinguished professionals and executives from government and national laboratories, academic institutions, and the private sector were among the conference participants and contributors. In 168 April of 2003, the US Congress held a public hearing on the societal implications of nanotechnology signaling recognition among 170 legislators that societal concerns were an important consideration 171 that needed to be addressed publicly. 172

The NRDA contains provisions outlining how the sociotech-173 nical integration is to be accomplished. General strategies encom-174 pass what can be termed both "wide" and "deep" integration, 175 where "wide" consists of research into societal concerns and dis-176 semination thereof, and "deep" consists of feeding research on 177 societal concerns directly into the NNP including the nanosci-178 ence research and development itself. The interdisciplinary socio-179 technical integration potentially allows research on societal 180 considerations to shape the course and outcomes of nanotechnol-181 ogy research and development. As such, it envisions a new form 182 of scientific research in which explicitly "societal" considerations 183 manifestly influence the design and pursuit of scientific research 184 and the technology it is meant to enable. 185

In total, the legislation is an acknowledgement that the success of 2.1.3. Coexistina 186 any federal nanotechnology program will not occur solely based or Competing Mandates 187 on best efforts to increase the pace of scientific discoveries and of 188 technology developments. It is a recognition, at least rhetorically, 189 that a broad range of legitimate societal concerns exist, some of 190 which could manifest as health and environmental product-related 191 issues, choice and governance issues, and distribution of benefits 192 and burdens, to name a few examples. Any of these concerns, 193 whether "real" or "perceived" (12), could influence public trust, 194 and hence commercial success. On this view, socially acceptable 195 outcomes and commercially robust products can be seen to result 196 from a dual focus on economic and societal considerations of 197 nanotechnology. 198

> Yet efforts to attempt a dual approach that combines acceler-199 ated economic promotion with more deliberative precautionary 200 methods could manifest as dueling pressures on laboratory 201 researchers and administrators, who may be confronted with what 202 appears to be a largely irreconcilable tension between these two 203 policy objectives. Perhaps the key difference between the two 204 objectives is in how societal concerns are factored in to nanotech-205 nology development. In the traditional economic-promotion 206 approach to R&D, societal concerns are to be corrected by mech-207 anisms that are seen to be external to the laboratory, such as mar-208 ket forces and regulation. In contrast, the sociotechnical 209 integration approach present in the NRDA would be an internal 210 mechanism that encompasses and intentionally addresses societal 211 concerns during R&D decisions. 212

> This type of integrated approach represents a small but growing trend in US federal science and technology policy. Yet none 214



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of the other programs that have attempted to employ it are as explicit or as high level as the NRDA. The primary previous attempt was the Ethical, Legal, and Societal Implications (ELSI) program of the US Human Genome Project (HGP). The HGP mandate to examine and consider the ethical, legal, and social implications was thought by the program leaders to be both visionary and unique (13). The ELSI program, however, has been criticized for lack of integrative outcomes and in general for failing to fulfill its mandate (13, 14). The NNI has funded two Centers for Nanotechnology in Society, one at Arizona State University (CNS-ASU) and one at the University of California at Santa Barbara (CNS-UCSB). In particular, the CNS-ASU employs an integrative approach to research known as "Real-Time Technology Assessment" (15) and, more recently, has developed the strategic vision of "Anticipatory Governance" (16).

2.1.4. Nanotechnology Since its authorization, there have been a number of reviews of 230 the NRDA program performed - some as specified in the NRDA Legislation Reauthorization 231 legislation, others independently and externally organized. In 232 2005, the President's Council of Advisors on Science and 233 Technology (PCAST), an outside advisory board designated in 234 NRDA legislation to provide biennial assessments of the NNI to 235 Congress, acknowledged in its first report that current knowledge 236 and data to assess the actual risks posed by nanotechnology prod-237 ucts were incomplete (17). This point was reiterated by House 238 Science and Technology Committee Chairman Bart Gordon in a 239 press release issued after a 2005 committee hearing on the topic 240

There seems to still be ample unanswered questions in this field, but what is clear is that commercialization of the technology is outpacing the development of science-based policies to assess and guard against adverse environmental, health and safety consequences. The horse is already out of the gate... Prudence suggests the need for urgency in having the science of health and environmental implications catch up to, or even better surpass, the pace of commercialization (18).

Later that same year, the Nanotechnology Environmental and Health Implications (NEHI) Working Group was established to provide an infrastructure for coordination with and between Federal agencies focusing on nanotechnology environmental, health, and safety research and programs. One year later, a comprehensive examination of the NNP was conducted by the National Research Council of the National Academies of Science (NAS) per their legislative directive to perform a triennial review. Their report noted that there was very little published research addressing the toxicological and environmental effects of engineered nanomaterials and that environmental, health, and safety issues were of "significant concern to and a topic of serious discussion by government agencies and commissions, nongovernmental organizations (NGOs), the research community, industry, insurers, the media, and the public" (19). According to the report, effective solutions required a balancing of promotion with that 263 of precaution and recommended NEHI facilitate research and 264 development in a full life-cycle analysis of the precautionary 265 aspects. In February of 2008, NEHI released its report defining 266 an environmental, health, and safety research strategy and calling 267 for the six regulatory agencies in the NNI to work individually 268 and jointly to implement the strategy (20). A subsequent 2008 269 National Academy of Science report delivered harsh criticism of the 270 NEHI plan concluding that there was no strategy in place (21). 271

Reports, analysis, and testimony from nongovernmental sources 272 contained similar conclusions and recommendations. A report by 273 the Project for Emerging Nanotechnologies (22) argued that bet-274 ter and more aggressive oversight and new resources were needed 275 to manage the potentially adverse effects of nanotechnology and 276 promote its continued development. In its 2007 nanotechnology 277 policy report, Greenpeace proclaimed that "no regulatory frame-278 work has been developed to address the emerging issues" (23). 279 Richard Denison, a Senior Scientist at NGO Environmental 280 Defense Fund and former analyst with the US Congress Office 281 of Technology Assessment leveled a succinct summation of the 282 criticisms: 283

NNI and many of its member agencies are talking and writing a great deal about the need to address nanotechnology's risks as well as benefits...But there is a continuing disparity between NNI's words and actions (24). 284

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Denison reiterated the NRC report call for "a balanced approach 288 to addressing both the applications and implications of nanotech-289 nology [as] the best hope for achieving the responsible introduc-290 tion" of nanotechnology products. In his 2008 Senate committee 291 testimony, Matthew Nordan, President of Lux Research, echoed 292 this sentiment noting that the current ambiguity and the "glacial 293 pace" of setting specific regulatory guidelines is becoming a gat-294 ing factor for commercialization (25). 295

On January 15, 2009, the US House of Representatives introduced the 296 National Nanotechnology Initiative Amendments Act of 2009 (H.R. 297 544). In February of 2009, the legislation was passed by the House 298 without amendment and forwarded to the Senate Commerce, Science 299 and Transportation. The bill reauthorizes and makes incremental chang-300 es to several key provisions of the NRDA. One intention of the reau-301 thorization bill, as passed in the House, was to better address environ-302 mental, health, and safety (EHS) issues associated with nanotechnology 303 while continuing to encourage promotion of the commercialization of 304 the technology for economic growth and competitiveness. As stated 305 by House Science and Technology Committee Chairman Bart Gordon 306 (26) in conjunction with the passage of the House bill in 2009: 307

It is important that potential downsides of the technology be addressed from the beginning in a straightforward and open way, both *to protect* the public health and to allay any concerns about the validity of the results. A thorough, transparent process that ensures the safety of new products will allow both the business community and the public *to benefit* from the development of these new technologies. (Emphasis added). 310

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In summary, much of the reauthorization discourse has been directed toward developing a national governance framework with coordination amongst agencies and associated increase in funding to better address the precautionary aspects contained in the NRDA mandate to ensure consideration of the ethical, legal. environmental, and other appropriate societal concerns during nanotechnology development. The criticisms of the NNI's approach to responsible implementation suggest that this emphasis has received less attention and may be in direct competition to the emphasis on rapid implementation. It is also noteworthy that the reauthorization discourse focused on a more traditional topdown approach than that outlined in the NRDA's sociotechnical integration mandate. The next section describes a research project that investigates the possibility and utility of sociotechnical integration and then turns to a limited analysis of one of the case studies it has supported.

2.2. Socio-Technical The US legislative mandate for sociotechnical integration during 330 nanotechnology R&D has opened up new opportunities to design 331 Integration Research and conduct experiments aimed at assessing the possibility and Project 332 utility of sociotechnical integration to influence the direction of 333 R&D. One such undertaking, the Socio-Technical Integration 334 Research (STIR) project, is a three-year program that is adminis-335 tered by the Center for Nanotechnology in Society at Arizona 336 State University. STIR is funded by the National Science 337 Foundation (NSF #0849101) with the specific objective to assess 338 and compare the varying pressures on and capacities for labora-339 tory researchers to integrate broader societal considerations into 340 their work. STIR places ten doctoral students into 20 laboratories 341 in ten countries on three continents to conduct 20 "laboratory 342 engagement studies," a cutting edge form of collaborative par-343 ticipant observation (27). The STIR method builds upon ethno-344 graphic qualitative research, a methodological paradigm pioneered 345 by anthropologists and sociologists in the early twentieth century 346 (28, 29). Ethnography uses extended, primarily participant obser-347 vation, to examine the "shared patterns of behavior, beliefs, and 348 language" of a "culture-sharing group" (29). Traditional labora-349 tory studies employed an ethnographic method for studying sci-350 ence by examining the internal dynamics of scientific work 351 through in situ observation "as it happens" and were pioneered 352 by sociologist of science Bruno Latour (30–32). 353 The laboratory engagement study also transforms the "reflex-354 ive ethnography," which, in Woolgar's account, focuses on the 355 reasoning practices used within the research laboratory to "gen-356 357

reasoning practices used within the research laboratory to "generate awareness of reasoning practices as they are deployed in analysis" (32). Within STIR, the reflexive awareness is not only applied by the ethnographer to his own thinking about the phenomena they observe but also accomplished through an

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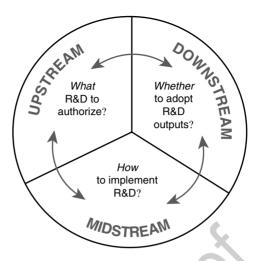


Fig. 1. Stages of science and technology governance (Adapted from STIR: Socio-Technical Integration Research Project Description, p. 6).

interdisciplinary collaboration between natural and social scientists. 361 Thus, it is also a methodological practice of introducing ethnographic observations and findings into the laboratory research 363 context itself – both for verification and so as to stimulate mutual 364 learning and reflection by both parties to the sociotechnical 365 collaboration (27). 366

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STIR studies take place over a 4-month period and utilize the 367 novel methodological approach of midstream modulation. As 368 shown in Fig. 1, within laboratories research and development 369 decisions are conceptually situated in the midstream of the sci-370 ence and technology governance process, occurring between 371 upstream policy decisions and downstream regulatory and market 372 activities. Midstream agents, including those who make basic 373 research decisions, thus perform the functional role of imple-374 menting authorized research agendas. Research developments, 375 which are measured by mapping the evolution of research deci-376 sions over time, are theorized to be modulated or incrementally 377 shaped by a variety of institutional, social, and cognitive factors. 378 Modulation at the midstream is posited to occur in three succes-379 sive stages: de facto modulation, the factors that influence deci-380 sions; reflexive modulation, laboratory practitioners' awareness of 381 these factors and of their own roles within larger social systems; 382 and *deliberative* modulation, in which scientists consciously form 383 decisions that are tempered by a reflexive awareness of these 384 factors. Thus, midstream modulation provides a mechanism for 385 evaluating and adjusting research decisions during the research 386 process and constitutes a bottom-up approach for shaping 387 research and development directions in light of relevant societal 388 considerations - what has been termed "governance from 389

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within" (33). This unique application of reflexive ethnography to science and engineering research decisions serves to interact with the content of research decisions, thereby in theory lending visibility to both the promotional and precautionary influences on research decisions.

STIR engages in midstream modulation through interdisciplinary collaboration between social and natural scientists. Despite longstanding calls for such sociotechnical integration and collaborations (14), there have been very few laboratory engagement studies conducted using this approach. The NRDA mandate affords a renewed call for and recognition of the need for sociotechnical integration in nanotechnology development. Various types of relationships between social and natural science have recently been initiated in emerging technology research programs including nanotechnology, genetic engineering, and synthetic biology. Often the failed genetically modified crop debate is used as an example of the need and justification for including social scientists in these primarily public-funded research programs. In these relationships, Calvert and Martin (34) suggest two different roles for social scientists: the social scientist can perform the role of either a "contributor" or a "collaborator." A contributor is one who contributes to (at times as a representative of the "public"), facilitates the discussions of, and studies the ethical, legal, and social implications of research. In contrast, a collaborator is one who is involved with the research and interacts with the researchers in ways that can potentially shape the research agenda and influence the research direction. The collaborator role STIR scientist has shown some positive indications of success in initial laboratory engagements (27, 35). The next section offers findings drawn from one such engagement study.

2.3. STIR Case Study: The site for one STIR case study was a company, Rocky Mountain 420 Nanomaterials (see Note 2), producing novel nanomaterials using **Rocky Mountain** 421 a patented application technology. Nanomaterials can be consid-422 Nanomaterials ered a nanotechnology sector with numerous applications across 423 the spectrum from biomedical, energy, and various technology and 424 industrial markets. A report by market analyst firm Lux Research 425 identifies nanomaterials at the beginning of the nanotechnology 426 value chain (36). Thus, the nanomaterials sector represents a major 427 portion of the economic potential for nanotechnology and is 428 therefore posited to exhibit a number of influences for economic 429 promotion. In addition, according to the Nanotechnology 430 Industries Association (NIA), a UK-funded organization formed 431 in 2005 to establish a framework for the safe, sustainable, and 432 socially supportive development of nanotechnology, a complex 433 and convoluted mixture of regional, national, trade, industry, and 434 international voluntary and regulatory governance initiatives for 435 nanomaterials exists (37). These disparate governance initiatives 436

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1) Environmental toxicity and persistence

Material could be degraded rapidly or slowly [the product's intended life cycle needs to be taken

into account

2) Human toxicity

Material could be total non-toxic through all routes of exposure, or conversely be highly toxic, a

teratogen and possibly transmissible

3) Human exposure

Material might be used in a highly controlled treatment, or used in consumer or environmental

quantities

4) In-vivo bio persistence

Material may accumulate and not be removed from body, organism, or organelles

5) Auto activity

Material may have no means of self recognition or environmental awareness, or may activate on

response to, and in order to change, the environment

6) Mobility

Material may be permanently immobilized, it may become free as a result of intended use, designed to be free for purpose, transmissible, uncontrollable, and possibly even self-propelling Fig. 2. Six dimensions of risk for Nanomaterials (see ref. 37).

> need to address six dimensions of risk identified for nanomaterials 437 (see Fig. 2). The nanomaterials sector is thus also posited as likely 438 to exhibit evidence of influences for precaution, hence making it a 439 viable source for examining the nature of interactions between the 440 NRDA's promotional and precautionary mandates. 441

> Rocky Mountain Nanomaterials is a university spin-out, a 442 company which emanated from research conducted at a univer- 443 sity in Colorado, which utilizes a patented process to create novel 444 nanomaterials. University spin-outs have been shown to be impor- 445 tant contributors in the emergence of nanomaterial applications 446 (38). The company has been in business since 2002 and has a 447 staff of four PhD scientists, one operations manager, and two 448

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founding executives. In addition, the laboratory has strategic partnerships with departments at the university where two additional founders of the company work.

This laboratory engagement study was conducted from April through August of 2009. The length of the study was predetermined and was consistent across the STIR laboratory sites. The primary empirical data collection methods were participant observation and semistructured and unstructured interviews. The researcher met individually each week with two scientists and participated in the weekly laboratory project review meetings. One scientist ("C4") received his PhD in Chemical Engineering from a university in the US Rocky Mountain region; the other scientist ("M1") received his PhD in Electro Chemistry from the same university. Interview responses and observations were recorded in a field notebook, and many of the individual interviews, with the scientist's permission, were digitally recorded. Documents, obtained with permission from the laboratory, and content from archival research form the remainder of the empirical data sources.

Interviews were guided by a protocol developed during the STIR pilot study (27). The model (see Fig. 3) consists of four distinct conceptual components intended to describe research decisions as well as to capture and make visible – to both the investigating STIR scientist and to the participating laboratory scientists – the de facto influences of societal considerations during research activities. The model was often utilized during the study to initiate the semistructured interviews with the scientists.

The remainder of this chapter presents the results of a limited study of a subset of the data generated in the Rocky Mountain

OPPORTUNITY	CONSIDERATIONS		
Perceived state of	Selection criteria that		
affairs eliciting	potentially mediate		
a response	the response		
ALTERNATIVES	OUTCOMES		
Perceived available	Effects of selecting		
courses of action	alternatives in light of		
	considerations		

Fig. 3. Decision protocol components (Adapted from STIR: Socio-Technical Integration Research Project Description, p. 7).

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Nanomaterials case study. Rather than attempting to investigate 478 the possibility and utility of sociotechnical integration, this particular study sought to develop broad classification categories 480 which could characterize and relate the "nontechnical" or "societal" 481 influence on technical research decisions. 482

2.3.1. Findings: Decision A preliminary analysis of a subset of the data – drawn from inter-483 views, lab meetings, and informal conversations - was conducted Influences 484 using Conceptually Clustered Matrix display format (39). The 485 data were placed into two major categories of influence: external 486 and internal. Internal influences originate from the people and 487 the policies within the company and indicate cultural norms that 488 can guide decisions and behaviors. External influences originate 489 from outside the company and indicate the institutional context 490 of the innovation system, which can also guide decisions and 491 behaviors. Within each category, the type of influence was catego-492 rized as either "technical" or "societal." From this grouping of 493 empirical data, four distinct societal influences on the laboratory 494 decisions emerged: economic, intellectual property, university 495 relations, and environment, health, and safety (EHS). Of these, 496 economic considerations had the greatest number of instances 497 and dominated the external societal influences; however, it 498 occurred only in a few instances in the case of internal societal 499 influences. In contrast, university relations considerations were 500 a much stronger internal societal influence but only occurred in a 501 small number of instances as an external societal influence. That 502 university relations were stronger internally is to be expected 503 given the fact that the laboratory is a university spin-out and 504 maintains ongoing ties to the university for research. Similarly, 505 intellectual property was mentioned more often as an internal 506 rather than as an external societal consideration. This may be due 507 to the fact that intellectual property serves as a competitive advan-508 tage and as a barrier to entry into the market for others, thus 509 having a significant potential economic impact. 510

> EHS was the only consideration mentioned by all partici-511 pants, and there was a near balance in the number of EHS consid-512 erations between internal and external societal influences. For 513 example, a new opportunity required the use of hydrazine, an 514 inorganic chemical compound. The researchers were aware of the 515 potential negative and positive external societal considerations of 516 hydrazine given its use in a range of applications from rocket fuel 517 to pharmaceuticals to automotive airbags. They were aware that 518 the US Occupational Safety and Health Administration (OSHA) 519 was looking at toxicology, an internal EHS consideration. During 520 the discussions of the opportunity, the question came up about 521 the safe handling of hydrazine, an example of an internal EHS 522 consideration. One of the participants agreed to make contact 523 with the largest producer of hydrazine to find out the standard 524

Author's Proof

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safe handling practices. In another example, one of the participants was looking at their current use of carbon in a nanomaterials application. He expressed an external EHS consideration and concern that in this specific application their existed the possibility of overheating potentially causing the nanomaterial to catch on fire because carbon, which was selected for this application because of its high conductivity, is combustible at high temperatures.

In addition to these four categories of societal influences, the conceptually clustered matrix also yielded a broader societal influence theme, which is here termed "green-nano." This theme appeared in both economic as well as EHS considerations. A majority of the external economic considerations were focused on so called "green energy," energy developed from renewable sources. This focus can more than likely be associated with the current Colorado and national priorities of becoming a "green economy" by both reducing the country's dependence upon foreign oil and reducing the carbon output during the production of energy from fossil fuels. It must be noted however that the only instance when "green-nano" was used in this latter sense was in the case of "carbon avoidance" as an internal EHS consideration. For the most part when "green-nano" was used as an economic consideration it was in reference to funding that could be obtained from government, venture capital, and/or strategic customers by pursuing green energy opportunities. (This finding is confirmed by one researcher's statement, "We can raise money with green" (see Note 3) and by another participant's statement that a carbon monetization mechanism called carbon credits could be a "cash cow" (see Note 4).) Notably, "green-nano" was employed as an EHS consideration both in pursuit of a green energy funding opportunity for the lab and in critically questioning the same opportunity. (The former inference is based on the potential funding source's emphasis on no carbon byproducts, while the latter is derived from one participant's statement, "How green is it when it uses nasty precursors?" (see Note 5).)

2.3.2. Analysis of Findings Analysis of the data subset produced four categories of "societal" 559 (See Note 6) influence on laboratory decisions in a nanomaterials laboratory: 560 economic, intellectual property, university relations, and EHS 561 considerations. Of these, both intellectual property and university 562 relations emerged more in relation to economic justification (in 563 cases of competitive differentiation and outsourcing partnership). 564 Accordingly, these two categories fall primarily under economic 565 promotion and appear less frequently under societal precaution. 566 The analysis did find evidence of societal influences present 567 in research decisions; however, economic considerations by far 568 outweighed any other societal consideration. Thus, within the 569 scope of the nanomaterials sector in which the Rocky Mountain 570

Nanomaterials company operates, promotion far outweighs 571 precaution. 572

This limited analysis did discover some product-related societal 573 influences concerning EHS; however, broader issues including 574 those of power, choice, and distribution were usually not men-575 tioned by research participants without prompting by the STIR 576 scientist. It is intuitive that promotion considerations would be 577 strongly influential given the fact that this laboratory is a startup 578 company that uses a combination of market signals, customer 579 opportunities, and government sources of funding to derive com-580 pany growth and survival. It is also not unreasonable to anticipate 581 that there would be a deficit of precautionary influences given the 582 lack of clear downstream regulatory mechanisms governing risk, 583 as previously detailed, and given a relatively unprecedented legis-584 lative directive for sociotechnical integration that in effect requires 585 significant changes to the institutional settings governing nano-586 scale research and development. Such changes in the norms, val-587 ues, and rules that shape organizational behavior regarding 588 economic promotion and societal consideration would need to 589 occur not only at the microlevel of laboratories but also at the 590 mesolevel of institutional environments that constrain or encour-591 age innovation (40-42). Institutions and organizations constitute 592 primary elements of an established innovation system (43). 593 Though innovation systems are evolutionary in many ways, they 594 can also be slow to change and adapt in others (41, 42, 44). New 595 technologies produce pressures on the institutions and organiza-596 tions within a sector to change or adapt in response to new con-597 cerns such as the precautionary and promotional considerations 598 of US legislation. Institutional and organizational response to 599 these pressures is distinct within a sector and is based in part on 600 the transformative capacity of the technology, whether it is endog-601 enous or exogenous to the sector, and on the sectoral adaptabil-602 ity, the supportive or disruptive effects of the technology on the 603 sector (45). The overall commercial success or failure of a techno-604 logical regime can be a function in part of in what ways an innova-605 tion system retains old characteristics and in what ways it remains 606 flexible and open to adaptation. 607

A thorough examination of the source and nature of the 608 mesolevel institutions that shape the economic-promotion and 609 societal-precaution influences would be a next reasonable step 610 toward creating insight and understanding for policy and prac-611 tice. Review of the initiatives of the US agencies involved in nano-612 materials risk governance - the Federal Drug Administration, the 613 Environmental Protection Agency, and the National Institute for 614 Occupational Safety and Health – may provide insights into ways 615 the nanomaterials sector may be responding to precautionary 616 issues. A report from a UK pilot study (46) into how public policy 617

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618	might encourage the dual objective of promotion with precaution
619	approach specifically for nanomaterial research and development
620	could provide additional insight.

621	3. Notes	
622		1. The material in this section draws heavily upon material in ref. 2.
623		
624 625		2. The company's name has been changed for confidentiality purposes.
626		3. Participant interview, May 6, 2009, Laboratory site.
627		4. Participant interview, May 6, 2009, Laboratory site.
628		5. Project Review meeting, May 6, 2009, Laboratory site.
629		6. The limited analysis applied to the subset of data from the
630		Rocky Mountain Nanomaterials case study did not indicate
631		how best to characterize the relation between the two policy
632		goals of promotion and precaution. Whether these two goals
633		coexist or compete remains a broad question that requires more
634		nuanced analysis. While the statements "we can raise money
635		with green" would seem to indicate coexistence, the statement
636		"how green is it?" implies competition. Similarly, this limited
637		analysis did not seek to provide insight into the capacities of
638		laboratories to engage in sociotechnical integration attempts or
639		into how such capacities might be enhanced. We note that
640		throughout this case study, broader societal dimensions of
641		research decisions that were evident to the STIR scientist were
642		not always indicated by the laboratory scientists. This was taken
643		not to be due to intentional efforts by laboratory participants
644		to ignore or negate these dimensions; rather, such dimensions
645		simply did not appear to be in the de facto cognitive frame of decision alternatives of the company scientists. Once societal
646 647		decision alternatives of the company scientists. Once societal considerations were brought to the attention of a lab scientist
648		by the STIR researcher through the use of the decision proto-
649		col, however, opportunities arose to discuss these dimensions
650		further. Over time, these discussions extended from single deci-
651		sions to more encompassing ones related to industry, market,
652		and society. Other forms of analysis of the data set, including
653		more narrative-based accounts, are therefore likely to produce
654		more penetrating insights into the possibility and utility of
655		sociotechnical integration mandated by the US legislation and
656		investigated by projects like STIR. It is also worth noting that,
657		in other settings, nanoscientists have been documented to be
658		more concerned about some nanotechnology-associated risks
659		than are members of the public (47) .

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Appendix 1. Program Activities of the National Nanotechnology Program Laid Out in Section 2(b) of the 21st Century Nanotechnology Research and Development Act

- 1. Developing a fundamental understanding of matter that 668 enables control and manipulation at the nanoscale. 669
- 2. Providing grants to individual investigators and interdisciplinary teams of investigators. 670
- 3. Establishing a network of advanced technology user facilities 672 and centers. 673
- Establishing, on a merit-reviewed and competitive basis, interdisciplinary nanotechnology research centers, which shall
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 - (a) Interact and collaborate to foster the exchange of technical information and best practices. 677
 - (b) Involve academic institutions or national laboratories and 678 other partners, which may include States and industry. 679
 - (c) Make use of existing expertise in nanotechnology in their 680 regions and nationally.
 681
 - (d) Make use of ongoing research and development at the 682 micrometer scale to support their work in nanotechnology. 683
 - To the greatest extent possible be established in geo-(e) 684 graphically diverse locations, encourage the participation 685 of Historically Black Colleges and Universities that are 686 part B institutions as defined in section 322(2) of the 687 Higher Education Act of 1965 (20 U.S.C. 1061(2)) and 688 minority institutions [as defined in section 365(3) of that 689 Act (2 U.S.C. 067k(3))], and include institutions located 690 in States participating in the Experimental Program to 691 Stimulate Competitive Research (EPSCoR). 692
- 5. Ensuring US global leadership in the development and application of nanotechnology. 693
- 6. Advancing the US productivity and industrial competitiveness
 through stable, consistent, and coordinated investments in longterm scientific and engineering research in nanotechnology.
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698 699	7. Accelerating the deployment and application of nanotechnology research and development in the private sector, including
700	startup companies.
701	8. Encouraging interdisciplinary research, and ensuring that
702	processes for solicitation and evaluation of proposals under
703	the program encourage interdisciplinary projects and
704	collaborations.
705	9. Providing effective education and training for researchers and
706	professionals skilled in the interdisciplinary perspectives nec-
707	essary for nanotechnology so that a true interdisciplinary
708	research culture for nanoscale science, engineering, and tech-
709	nology can emerge.
710	10. Ensuring that ethical, legal, environmental, and other appro-
711	priate societal concerns, including the potential use of nano-
712	technology in enhancing human intelligence and in developing
713	artificial intelligence which exceeds human capacity, are con-
714	sidered during the development of nanotechnology by
715	(a) Establishing a research program to identify ethical, legal,
716	environmental, and other appropriate societal concerns
717	related to nanotechnology, and ensuring that the results
718	of such research are widely disseminated.
719	(b) Requiring that interdisciplinary nanotechnology research
720	centers established under paragraph (4) include activities
721	that address societal, ethical, and environmental concerns.
722	(c) Insofar as possible, integrating research on societal, ethi-
723	cal, and environmental concerns with nanotechnology
724	research and development, and ensuring that advances in
725	nanotechnology bring about improvements in quality of
726	life for all Americans.
727	(d) Providing, through the National Nanotechnology
728	Coordination Office established in section 3, for public
729	input and outreach to be integrated into the Program by
730	the convening of regular and ongoing public discussions,
731	through mechanisms such as citizens' panels, consensus
732	conferences, and educational events, as appropriate.
733	11. Encouraging research on nanotechnology advances that
734	utilize existing processes and technologies.

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Author Query

Chapter No.: 22 0001233904

Query	Details Required	Author's Response
AU1	The sentence "Within STIR, the reflexive" has been reworded for clarity. Please check.	

uncorrected